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WINTER REPORT
TO
THE BOARD OF TRUSTEES

James W. Hall
Chancellor

January 19, 2001

I am sending this written report with information regarding a number of University-related matters as an easy way to convey material you might find interesting and to save time at the upcoming meeting. Should you have questions about these or any other matters, I am pleased to hear from you via telephone or e-mail at any time.

Board and ULC Retreats: Just as the Board of Trustees has been setting aside time at its October and February meetings to retreat around several fundamental issues, the University Leadership Council is working in retreat to consider several key issues. At the winter meetings in Santa Barbara, there will be opportunity to share Board and ULC perspectives around some of these and to engage in discussions aimed at defining more clearly our shared work for the future.

Board of Trustees Issues:

Efficacy of the Governance structure: Federal model, ULC functioning
Board of Trustees vision, focus, functioning

University Leadership Council Issues:

Communications and relationships
Roles and responsibilities
University/College concerns
Financial investment strategy

As you can see, these issues overlap significantly. We look forward to engaging with the Board in finding solutions.

Fall Enrollment. Antioch campuses are in the process of enrolling students and beginning classes for their winter and/or spring terms. Estimated enrollments for the Fall 2000 are as follows:

Full-time Equivalent and Headcount by Campus

	FTE	Headcount
Seattle	684	933
McGregor	587	660
New England	780	888
Southern California	706	889
Antioch College	681	781
Total Fall 2000	3438	4151

At its full board conference call on January 2, 2001, the Board of Trustees approved revised budgets for every campus for the current fiscal year. These budgets reflect the adjustments made in each campus's spending plans based upon the actual Fall 2000 enrollments. The revised comprehensive budget is \$59.66 million. Of this total, \$41.5m is tuition and fees, \$3.4m

in gifts, \$3.6m in grants and contracts, \$1.6m in other income, \$3.5m in auxiliary income, and \$2.1m released from restrictions.

Academic Program Development. The West Coast campuses collaborated this past year on on-line course development. Members of the Seattle, Los Angeles, and Santa Barbara faculties obtained training in on-line pedagogy and offered several courses in both winter and spring terms. Based on the success of these initial experiences, the University Leadership Council is now considering how best to proceed with future on-line instructional activity.

Antioch University McGregor is considering how on-line instruction could be utilized in the development of a community college management track. AUM is also exploring new possibilities in the area of patient advocacy. Antioch Southern California has been holding discussions and conducting feasibility work on several program areas including media studies, religion and civic life, and continuing education offerings.

The first major University-wide effort in program development, the Ph.D. in Leadership and Change, is nearing the end of its development and approval odyssey. We have been working closely with the Regents in Ohio to meet the highest standards of doctoral level education. The process has been a rigorous and energy-consuming one, but we are very near the end and hope to admit our first class in the summer.

As these program ideas come to fruition, they are, or will be, shared with the Board first in the form of concept papers and, if the concepts stay alive, later as program proposals. Each of the campuses is working on program development in ways consistent with its campus strategic plan. Some of these ideas will get boosts and jump-starts through funds awarded by the University Innovation Fund.

Appointments. Although no new presidential appointments occurred during the past year, we did formally inaugurate Bob Devine and Barbara Gellman-Danley during special public ceremonies during the year. These occasions provided opportunities for these presidents to make strong statements of principle and direction to the larger academic community and to the local community as well. They were memorable, celebrative occasions that emphasized our common commitment to Antioch and to the values that it represents.

There were key appointments within each campus and I note here only a few:

Southern California: Chloe Reid, Executive Dean LA; Parminder Bajaj, Chief Financial Officer; Richard Whitney, Academic Dean SB.

Seattle: Shanae Ellsworth, interim Academic Dean; Kristin Woolever, Director of the emerging Center for Sustainable Organizations and Communities; Diana Larson, Director of Enrollment Services; Vernon Finley, Director of Graduate Programs in Education, effective July 1, 2001; and Ormond Smythe, Academic Dean and Director of Education.

McGregor: Vikki Williamson, Chief Financial and Administrative Officer; Sean Creighton, Director of Alumni Development and Annual Fund.

Antioch College: Barbara Stewart, title changed to Vice President for Finance and Administration; Rodney Howard, Director of Technology Resources.

Searches are currently underway for Vice President and Academic Dean of Antioch College, Academic Dean for Los Angeles, and Dean of University Relations for Seattle.

NCA preparation: Each campus is currently working on its self-study, following the broad guidelines assembled by the university-wide steering group. We anticipate detailed outlines of the campus studies by March 1. The University self-study will be based upon the campus studies, responding to issues raised by the last visiting team in 1993.

NSSE Report: Last month, Bob Devine wrote to each Board member regarding the very significant new measurement of institutional quality that is now available under the National Survey of Student Engagement, funded by the Pew Charitable Trusts and co-sponsored by the Pew Forum on Undergraduate Learning and the Carnegie Foundation for the Advancement of Teaching. Its significance for Antioch College can scarcely be exaggerated. I have asked President Devine to discuss this with the Board at the February meeting.

Alcoa Corporate Leadership Program: President Toni Murdock presented Master of Science degrees in Management to this years' graduates of the Alcoa Corporate Leadership Program in November, traveling to Gatlinburg, Tennessee. This program currently enrolls 39 students; 12 graduated this year and 22 graduated in 1999.

The National School-to-Work Grant has been renewed at Antioch College for the second year in the amount of \$75,000. Cheryl Keen, Professor and Director of the Antioch Literacy Corps, reports this and several smaller grants in support of literacy, school partnering and service learning projects. As Antioch College continues to strengthen Co-op, the Cooperative Education Department has announced that Assistant Professor Adam Howard received the Rising Leader Award from the National Society for Experiential Education. In addition, Professor Pat Linn will be representing Jim Hall at the upcoming board meeting of the National Commission on Cooperative Education and will make a presentation of her research.

Antioch Seattle will initiate a post-masters certificate in Foster Care & Adoption Therapy to train mental health professionals in the specialized diagnostic areas. Dr. Ned Farley, core faculty and coordinator, has been working with the Northwest Adoption Exchange under grants from the Bill and Melinda Gates Foundation (\$40,000) and the M.J. Murdock Charitable Trust (\$75,000). It is the first program of its kind in the United States.

Antioch New England Institute (ANEI) received approximately \$50,000 per year of federal/state education grant funds for three years for service learning programs in New Hampshire. A \$60,000 per year contract has been awarded to Antioch New England's Department of Education to work with their Best Schools Program which includes facilitating school/community partnerships. ANEI has been awarded \$100,000 over three years to administer monies and programs of the newly formed Monadnock Region Community Coalition Institute housed within ANEI. Further, Antioch New England Institute has received an anonymous grant providing an additional \$160,000 over two years for environmental projects, specifically for schools in New England.

Campus Graduation Dates: The dates for each of the campus graduation ceremonies are now available. These occasions are extraordinarily representative of Antioch's programs, accomplishments and values. I strongly recommend that every Board member try to attend one of these each year. If you are able to attend, the campus president may like you to join the platform party and perhaps bring a word of greeting and congratulations to the assembly on behalf of the Board of Trustees.

Los Angeles	Friday, June 15	Beverly Hills 9 am
Santa Barbara	Sunday, June 10	4 pm
Seattle	Sunday, June 10	Seattle
McGregor	Saturday, July 14	Yellow Springs 6:30 am
Antioch College	Saturday, April 28	Yellow Springs am
New England	Saturday, May 5	Keene NH 10 am

Sixtieth Anniversary of The Antioch Review: Throughout this year, the University is celebrating the Sixtieth Anniversary of the *Antioch Review*. A special issue will be ready in the Spring in time for several birthday parties (connected to fund-raising) across the country. You are very welcome to attend one or all: Chicago (date to be determined); Yellow Springs (May); New York City (April 2) and Los Angeles (April or May, date to be determined).

Executive Summaries of Current Reports: From time to time I share with you brief summaries of current reports that have been completed by various national bodies. Attached to this communication are executive summaries of *Discounting Toward Disaster* (USA Group Foundation) and *Taking Stock* (American Council on Education).

We will have an opportunity at the opening plenary session for late-breaking topics and questions. I look forward to seeing you in Santa Barbara.